*** BALANCE SHEET (Year 1 by month) ***													
	Jan-99	Feb-99	Mar-99	Apr-99	May-99	Jun-99	Jul-99	Aug-99	Sep-99	Oct-99	Nov-99	Dec-99	
Current Assets													
Cash	5910,107	\$340,617	\$692,296	(\$262.759)	(\$857,876)	(\$3,556,451)	(\$3,932,792)	(\$4,279,488)	(\$4,515,149)	(\$4.964.862)	(\$5.274.383)	(35,568,085)	
Investments	SO	\$0	\$0	SO	SOS	200	\$0	90	80	30	(0)8	(20,200,20)	
Accounts Receivable	\$2,000,117	\$1,587,077	\$1,721,213	\$1,717,200	\$1,285,900	\$487,800	\$517.350	5529 500	8586 500	8677.250	47R2 250	05C CUDD	
Notes Receivable	\$0	0\$	0\$	So	SO	0.8	03	06	OS SO	004,1704	057,2014	4004,40U	
Inventore	8340 979	5351 015	5328 700	\$300 430	COEE 247	300 8804	CAG CAC	0 0 0 0 0 0 0	2000000	200	000	9	
Others Control Accords	24.04.09	2 6	9000.199	20,400	110,0020	\$244,500	/10'707¢	2,200,046	299,0974	\$308,483	\$320,213	\$332.066	
Ollier Current Assets	À	2	O\$	3	250	20	<u>Q</u>	\$0	20	S	S0 80	\$0	
Total Current Assets	\$3,250,503	\$2,278,709	\$2,800,308	\$1,763,873	\$683,341	(\$2,824,265)	(\$3,162,825)	(\$3,483,342)	(\$3,741,987)	(\$3,979,129)	(\$4,171,920)	(\$4,333,769)	
Plant & Equipment													
Land	\$0	OS:	08	OS:	0%	C.	9	U.	G	0.0	5	ć	
Buildings	19	C	G 6	9 6	0	9 €	S &	9 6	9 6	2 6	08	0.00	
Duilding! constant leaves of	200	000 4400	200	200	100	0.00	9 0	200	00	2	2	0	
parallightedseriold improventions	1001	904 1,009	904 1,009	B00'180'18	800,187,18	600'1.67'1.4	800'187'14	41,791,009	81,791,009	\$1,791,009	51,791,009	\$1,791,009	
wachinery & Equipment	\$7.84,585	\$/84,595	8/94,595	51,794,595	\$1,794,595	\$3,794,595	\$3,794,595	\$3,794,595	\$3,794,595	\$3,794,595	\$3,794,595	\$3,794,595	
Office Equipment	\$70,701	\$70,701	\$70,701	\$70,701	\$70,701	\$320,701	\$320,701	\$320,701	\$320,701	\$320,701	\$320,701	\$320.701	
Automobiles	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250	859.250	
Accumulated Depreciation	(\$311,133)	(\$327,587)	(\$344,041)	(\$373,412)	(\$406.116)	(\$459,654)	(\$513.192)	(\$566 730)	(\$620.268)	(9673 808)	(8727 344)	(4780 882)	
Total Net Dient & Comment	61 154 125	61 /97 000	E4 424 E44	00 000 000	40 000 400	100 000 06	100000	1000000	(1000)	(000'0 (00)	(pinc) 12 (p)	(41.00,002)	
	1	9	5 7 7 9	44, 44	90,000,409	06,000,00	99,492,596	35,586,825	40,345,287	\$5,291,749	\$5,238,211	\$5,184,673	
Other Assets	\$10,768	\$10,768	\$10,768	\$10,768	\$10,768	\$10,768	\$10,768	\$10,768	\$10,768	\$10.768	\$10.768	\$10.768	
Total Assats	\$4 715 693	53 727 AAE	64 222 50A	\$4 74G 784	C.4 OUG 5.40	60 600 ANA	200 000 00	4 0 0 0 FG	0.00	20000			
Joint Assets	000000000000000000000000000000000000000	05,727,440	04,252,380	44', 10', 04	94,003,348	\$2,052,404	32,300,306	1,920,251	\$1,614,068	\$1,323,388	\$1,077,059	\$861,672	
Liabilities & Owners' Equity													
Current Liabilities													
Short Term Dahi	5525,000	ER2E 000	EE25 000	000 3638	000 9035	600 3039	000	700	000	244	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	000,000	2001000	000000000000000000000000000000000000000	000,020	000	000,0200	9525,000	000,6266	2272,000	000,6266	000,czc*	\$525,000	
Accounts Payable	\$3,464,550	\$2,790,754	53,605,923	\$3,710,966	\$3,335,567	\$777,576	\$780,861	\$798,147	\$856,938	\$916,145	\$991,155	\$1,067,355	
Other Payables	\$24,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350	
Accrued Liabilities	\$65,020	\$65,020	\$65,020	SO	SO	\$0	\$0	80	80	08	C\$	0\$	
Total Current Liabilities	\$4,078,920	\$3,411,124	\$4,226,293	\$4,266,316	\$3,890,917	\$1,332,926	\$1,336,211	\$1,353,497	51.412.288	\$1.471.495	81 546 505	\$1 622 705	
												001,440	
Long Term Debt	\$1,326,772	\$1,326,772	\$1,326,772	\$2,126,772	\$2,126,772	\$3,718,772	\$3,694,772	\$3,670,772	\$3,646,772	53.622.772	53 598 772	\$3 574 772	
Total Liabilities	\$5,405,692	\$4,737,896	\$5,553,065	\$6,393,088	\$6,017,689	\$5,051,698	\$5,030,983	\$5,024,269	55,059,060	\$5.094.267	55.145.277	\$5 197 477	
Owner/Stockholder Equity													
Common Stack	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100.000	\$100.000	\$100 000	
Retained Earnings	(\$789,999)	(\$1,110,451)	9	(\$1.776,304)	(\$2,114,141)	(\$2,459,294)	(\$2,459,294) (\$2,830,677)	(\$3, 198, 018)	(53 544 992)	(\$3.870.879)	(\$4.168.218)	(\$4 435 805)	
Dividends Payable	80	\$0			30	€	80	90	OS.	09	9	08	
Total Owners' Equity	(\$666,689\$)	(\$1,010,451)	(\$1,010,451) (\$1,320,475)	(\$1,676,304)	(\$2,014,141)	(\$2,359,294)	(\$2,359,294) (\$2,730,677) (\$3,098,018)	(\$3,098,018)	(\$3,444,992)	(83,770,879)	(\$4,068,218)	(\$4,335,805)	
Total Liabilities & Equity	\$4 715 693	\$3,727,445	\$4,232,590	54,716,784	\$4,003,548	\$2,692,404	\$2,300,306		\$1,614,068	\$1,926,251 \$1,614,068 \$1,323,388 \$1,077,059	51 077 059	SR61 679	

*** INCOME STATEMENT (Year 1 by month) ***

:	
by month	
Year 1	
AL POSITION:	
NGES IN FINANCI	
CASH FLOWS (STATEMENT of CHANGES in FINANCIAL POSITION: Year 1 by month) ***	
H FLOWS (STA	
5	

6/21/99

Weighted new Flowers (\$317,377) (\$320,642) (\$310,024) (\$325,029) (\$325,039) (\$327,338) (\$371,383) <	Mar-99 May-99	99 Jun-99	- Jul-99	Aug-99	Sep-99	Oct-99	Nov-99	Dec-99	Year 1
\$ 16,454 \$ 16,454 \$ 16,454 \$ 16,454 \$ 16,454 \$ 16,454 \$ 16,454 \$ 29,371 \$ 52,704 \$ 56,538 \$ 53,538	(\$355,629)		(\$371,383)	(\$367,341)	(\$346,974)	(\$325,887)	(5297,339)	(\$267,587)	(\$3,963,183)
Receivable (\$57,720) (\$673,786) \$815,189 \$105,043 (\$247,599) \$2,225 Ltabilitles \$0.00	\$29,371		\$53,538	853,538	\$53,538	\$53,538	\$53,538	\$53,538	\$486.203
Liabilities sold sold sold sold sold sold sold sol	\$105,043		\$3,285	\$17,286	\$58.791	\$59,207	\$75,010	\$76,200	(\$2,454,915)
Receivable (\$1.158,148) (\$4.13.040) \$134,136 (\$1.40.13) (\$4.20.00) (\$7.98,100) \$2.95.50 y \$Receivable (\$1.158,148) \$10,736 \$25,734 (\$77.367) (\$84.115) (\$7.98,100) \$29.550 y \$10,729 \$10,736 \$25,734 (\$77.367) (\$105,117) (\$70,931) \$8.231 Term Loans \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 form Loans \$0 <td>_</td> <td></td> <td>80 80</td> <td>G &</td> <td>88</td> <td>09 \$0</td> <td>S S</td> <td>S S</td> <td>\$12,000 (\$65,020)</td>	_		80 80	G &	88	09 \$0	S S	S S	\$12,000 (\$65,020)
Receivable (\$1,192,146) (\$413,040) \$134,136 (\$4,013) (\$431,300) (\$798,100) \$29,560 y \$10,279 \$10,736 \$135,764 (\$77,367) (\$541,115) (\$798,100) \$29,560 y \$10,736 \$10,736 \$10,736 \$10,736 \$10,736 \$10,731 \$10,731 \$10,731 rem Loans \$0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									
y (\$10,279) \$10,736 \$35,784 (\$77,367) (\$54,115) (\$10,931) \$8,231 Term Loans \$0	(\$4,013)	-	\$29.550	\$12.150	\$57,000	\$90.750	8105,000	\$120,000	(B) 256 (346)
Ferri Loans SG	(\$77,367)		\$8,231	\$14,029	\$20,016	\$21,821	\$11,730	\$11,853	(\$18,492)
SO SO<	(\$205,055)		(\$352,341)	(\$322,696)	(\$311,661)	(\$325,713)	(\$285,521)	(\$269,702)	(\$3,710,408)
\$0 \$0<									
\$6 \$0<			80	80	SO	0\$	20	OS	Ş
\$0 \$0.000			80	Ç,	S	Ç	S &	3	2 6
\$0 \$0<			G. G.	÷ #	9 6	Q €	3 5	9 6	0000000
\$0			8 8	9 4	9 4	9 6	3 6	9 6	\$2,400,000
\$60 \$60 \$60 \$60 \$60 \$60 \$60 \$60 \$60 \$60			3 6) (9 6	9 6	3	9	04
\$815,784 (\$569,490) \$351,679 \$594,945 (\$195,117) (\$440,575) (\$352,341) \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50			000	P) m	25	D#	90	0\$ *
\$0 \$60,490 \$351,679 \$564,945 \$195,117 \$440,575 \$232,341 \$ \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			2	0.9	<u> </u>	20	\$0	0	\$
\$6			90	80	Q	\$0	0%	\$0	0\$
serial Se	\$594,945		(\$352,341)	(\$322,696)	(\$311,661)	(\$325,713)	(\$285,521)	(\$269,702)	(\$1,310,408)
sol									
So			20	80	80	O\$	S	9	U\$
sets \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6	\$1,550,000		SO	80	0\$	G.	98	9	\$4 200 000
sets \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6 \$6			SO	C.	Ç	G	O.S	9 6	200-200-200-200-200-200-200-200-200-200
\$6 \$60 490 \$50 \$50 \$50 \$60 \$70 \$60 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$7			\$24 000	\$24 000	\$24 000	224 000	\$37 VOD	424 000	9 6
\$6 \$0<			S	9	9	000	000,	000,17	000,25
sets \$0 \$			5	2 0	9 6	9 6	3 8	29 6	0
\$60 \$60 \$60 \$60 \$60 \$60 \$60 \$60 \$60 \$60			3 6	2 6	2	<u></u>	3	2	23
\$615,764 (\$669,490) \$351,679 (\$955,055) (\$595,117) (\$2,698,575) (\$376,341) (\$94,323 \$910,107 \$340,617 \$969,296 (\$282,759) (\$867,876) (\$365,159) (\$365,451) (\$356,451) (\$315,784 (\$369,490) \$351,679 (\$355,055) (\$355,477) (\$2,698,575) (\$315,784 (\$359,490) \$351,679 (\$355,055) (\$355,477) (\$3			2	0\$	80	20	8	80	\$
\$815,784 (\$669,490) \$331,679 (\$955,055) (\$596,117) (\$2,698,575) (\$376,341) (\$3910,107 \$340,617 \$692,296 (\$282,759) (\$857,876) (\$3556,451) (\$3,932,792) (\$384,323 \$910,107 \$340,617 \$692,296 (\$282,759) (\$355,6451) (\$3,656,451) (\$3857,878 (\$369,490) \$351,679 (\$355,055) (\$355,055) (\$355,055) (\$355,055) (\$355,055)			80	80	\$0	\$0	80	SO	\$0
\$910,107 \$340,617 \$692,296 (\$262,759) (\$857,876) (\$3,556,451) (\$3,503,792) \$3,556,451 (\$3,503,792) \$3,556,451 (\$3,556,451) (\$3,556,451) \$3,556,451 (\$3,556,451) \$3,556,451 (\$3,556,451) \$3,556,451 (\$3,556,451) \$3,551,171 (\$3,556,451) (\$3,556,451) \$3,551,171 (\$3,556,451) (\$3,556,451) \$3,551,171 (\$3,556,451) (\$3,556,451) \$3,551,171 (\$3,556,451) (\$3,556,451) \$3,551,171 (\$3,556,451) (\$3,556,451) \$3,551,171 (\$3,556,451) (\$3,	(\$925,055)		(\$376,341)	(\$346,696)	(\$335,661)	(\$349,713)	(\$309,521)	(\$293,702)	(\$5,662,408)
(55.0.5.5.) (57.0.5.0.5.) (57.0.5.5.) (57.0.5.5.) (57.0.5.5.) (57.0.5.5.)	(\$262,759) \$692,296 (\$656,056)	6. 6	(\$3,932,792) (\$3,556,451)		(\$4,615,149)	(\$4,964,862)	(\$5,274,383)	(\$5,568,085) (\$5,274,383)	(\$5,568,085)
	(eep'cest)		(\$376,341)	(\$346,696)	(\$335,661)	(\$349,713)	(\$309,521)	(\$293,702)	(\$5,662,408)

\$861,672 \$3,880,770 \$7,749,692 \$7,492,607 \$7,284,412

Total Liabilities & Equity

*** BALANCE SHEET (Years 1 - 5) ***
As of the Year Ending:

Assots Current Assots	Year 1	Year 2	Year 3	Year 4	Year 5
Cash	(\$5,568,085)	(\$2,921,746)	(\$3,069,791)	(\$2,208,630)	(\$1,298,755)
investments	20	80	20	80	80
Accounts Receivable	\$902,250	\$1,941,164	\$1,950,644	\$1,980,370	\$2,000,219
Notes Receivable	08	S	80	80	SO
Inventory	\$332,066	\$308,362	\$448,300	\$452,779	\$457,311
Other Current Assets	\$0	\$0	\$0	80	80
Total Current Assets	(\$4,333,769)	(\$672,220)	(\$660,847)	\$224,519	\$1,158,775
Plant & Equipment					
Land	\$0	\$	80	\$0	\$0
Buildings	\$0	\$0	S	\$0	\$0
Building/Leasehold Improvements	\$1,791,009	\$1,791,009	\$1,791,009	\$1,791,009	\$1,791,009
Machinery & Equipment	\$3,794,595	\$3,794,595	\$8,794,595	\$8,794,595	\$8,794,595
Office Equipment	\$320,701	\$320,701	\$320,701	5320,701	\$320,701
Automobiles	\$59,250	\$59,250	\$59,250	\$59,250	\$59,250
Accumulated Depreciation	(\$780,882)	(\$1,423,333)	(\$2,565,784)	(\$3,708,235)	(\$4,850,686)
Total Net Plant & Equipment	\$5,184,673	\$4,542,222	\$8,399,771	\$7,257,320	\$6,114,869
Other Assets	\$10,768	\$10,768	\$10,768	\$10,768	\$10,768
Total Assets	\$861,672	\$3,880,770	\$7,749,692	\$7,492,607	\$7,284,412
Liabilities & Owners' Equity					
Current Liabilities					
Short Term Debt	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000
Accounts Payable	\$1,067,355	\$991,162	\$1,440,965	\$1,455,363	\$1,469,930
Other Payables	\$30,350	\$30,350	\$30,350	\$30,350	\$30,350
Accrued Liabilities	80	80	80	\$0	\$0
Total Current Liabilities	\$1,622,705	\$1,546,512	\$1,996,315	\$2,010,713	\$2,025,280
Long Term Debt	\$3,574,772	\$3,082,772	\$5,590,772	\$4,348,772	\$3,106,772
Total Liabilities	\$5,197,477	\$4,629,284	\$7,587,087	\$6,359,485	\$5,132,052
Owner/Stockholder Equity	6000	000	200 000	9	4
Commission	000,001	000,0010	00000	000,001 6	000.0016
Retained Earnings	(\$4,435,805)	(\$848.514)	\$62,605	\$1,033,122	\$2,052,360
Dividends Payable	0\$	80	80	\$0	\$0
Total Owners' Equity	(\$4,335,805)	(\$748,514)	\$162,605	\$1,133,122	\$2,152,360

INCOME STATEMENT (Years 1 - 5) ***
58.55% \$10,034,000
17,45% \$1,080,000 0.76% \$760,000
1.01% \$72,000
0.54% \$188,000 19.03% \$1,161,000
100.00% \$15,745,000
46.21% \$3,245,000 15,01% \$1,054,000
61.22% \$4,299,000
80.18% \$3,740,425
141.40% \$8,039,425
-41.40% \$7,705,575
9.13% \$425,915 0.00% \$764,438 16.39% \$764,435 10.53% \$642,451
36.04% \$1,832,804
-77.44% \$5,872,771
0.25% \$0.37,482 B.61% \$437,482 -85.80% \$5,435,289 0.00% \$1,847,998
-85.80% \$3,587,291

*** CASH FLOWS (STATEMENT of CHANGES in FINANCIAL POSITION: Years 1 - 5)

Sources of Cash:	Year 1	Year 2	Year 3	Year 4	Year 5	
Operations untirity the year. Net Income After Taxes	(53,963,183)	\$3,587,291	\$911,119	\$970,517	\$1,019,238	
Add Items not decreasing cash Depreciation	\$486,203	\$642,451	\$1,142,451	\$1,142,451	\$1,142,451	
Increase in Accounts Payable	(\$2,454,915)	(\$76,193)	\$449,803	\$14,398	\$14,567	
Increase in Other Payables	\$12,000	80	\$0	80	0\$	
Increase in Accrued Liabilities	(\$65,020)	\$0	\$0	S S	O\$	
Deduct items not increasing cash						
Increase in Accounts Receivable	(\$2,256,015)	\$1,038,914	\$19,480	\$19,726	\$19,849	
Increase in Inventory	(\$18,492)	(\$23,704)	\$139,938	\$4,479	\$4,532	
Cash from Operations	(\$3,710,408)	\$3,138,339	\$2,343,955	\$2,103,161	\$2,151,875	
Financing & Other:						
Sale of Stock	20	\$0	0\$	20	80	
Proceeds from Short Term Loans	20	\$0	0\$	\$0	80	
Proceeds from Long Term Loans	\$2,400,000	\$0	\$3,750,000	80	80	
Sale of Investments	0\$	\$0	80	80	\$0	
Collection of Notes Receivable	0\$	\$0	\$0	80	\$0	
Reduction of Other Current Assets	20	\$0	80	os	\$0	
Reduction of Other Assets	\$0	\$0	20	SO	\$0	
Cash from Operations & Financing	(\$1,310,408)	\$3,138,339	\$6,093,955	\$2,103,161	\$2,151,875	
Applications of Cash: Payment of Dividends	os.	OS.	03	\$0	\$0	
Purchases of Fixed Assets	\$4,200,000	So	\$5,000,000	\$0	\$0	
Repayment of Short Term Loans	80	80	0\$	\$0	\$0	
Repayment of Long Term Loans	\$152,000	\$492,000	\$1,242,000	\$1,242,000	\$1,242,000	
Purchase of Investments	80	0%	\$0	\$0	\$0	
Increase in Notes Receivable	0%	Q	0\$	\$0	90	
Increase in Other Current Assets	80	\$0	0\$	\$0	80	
Increase in Other Assets	80	80	\$0	\$0	30	
Increase/(Decrease) in Cash	(\$5,662,408)	\$2,646,339	(\$148,045)	5861,161	\$909,875	
Change in Cash Balance Ending Cash Balance Beginning Cash Balance Increase([Decrease] in Cash	(\$5,568,085) \$94,323 (\$5,662,408)	(\$2,921,746) (\$5,568.085) \$2,646,339	(\$3,069,791) (\$2,921,746) (\$148,045)	(\$2,208,630) (\$3,069,791) \$861,161	(\$1,298,755) (\$2,208,630) \$909,875	

*** RATIO ANALYSIS (Years 1 - 5) ***

·		% of Total Year 1 Sales \$4,619,000	\$3,703,391 80.18% \$421,098 9.13% \$0 0.00% \$756,809 16.39% \$486,203 10.53% \$0.00%	\$5,368,161 116.22%	\$2,827,745 61,22% \$0 0.00% \$0 0.00%	\$2,827,745 61.22%	(\$3,576,906) -77.44%	(\$386,277) -8.36% \$0 0.00%	(\$3,963,183) -85,80%	38.78% \$13,842,549 299.69% (\$9,223,549) #######	38.78% \$12,846,480 278.12% (\$8,227,480) #######
		Dec-99 \$642,000	\$320,870 \$35,237 \$0 \$63,352 \$53,538	\$472,997	\$390,700	\$390,700	(\$221,697)	(\$45,890) \$0	(\$267,587)	39.14% \$1,208,373 (\$566,373)	39.14% \$1,091,137 (\$449,137)
9.		Nov-99 \$561,000	\$318,220 \$35,219 \$0 \$63,300 \$53,538 \$6	\$470,277	\$342,550 \$0 \$0	\$342,550	(\$251,827)	(\$45,512) \$0	(\$297,339)	38.94% \$1,207,715 (\$646,715)	38.94% \$1,090,836 (\$529,836)
abilities and) (Fotal Sale	s) (at year end)	Oct-99 \$482,000	\$315,713 \$35,201 \$0 \$63,248 \$63,538 \$63,538	\$467,700	\$295,050 \$0 \$0	\$295,050	(\$280,750)	(\$45,137) \$0	(\$325,887)	38.79% \$1,205,838 (\$723,838)	38.79% \$1,089,464 (\$607,464)
Current Assets / Current Liabilities Quick Assets (Cash + Receivables) / Current Liabilities Quick Assets (Cash + Receivables) / Cutrent Liabilities Net Income After Taxes / Total Assets (at year end) Total Liabilities / Total Assets Gross Profit (Net Sales) / Total Sales Mar Income Form Operations (Before Interest & Taxes) / Total Sales Mar Income After Taxes / Total Sales	Net income Arter Taxes / Gross Profit (Net Sales) Net Income After Taxes / Total Owners' Equity (at year end) Total Liabilities / Total Owners' Equity	Sep-99 \$421,000	\$313,342 \$35,183 \$0 \$63,196 \$53,538	\$465,259	\$257,950 \$0 \$0	\$257,950	(\$302,209)	(\$44,765) S0	(\$346,974)	38.73% \$1,201,313 (\$780,313)	38.73% \$1.085,728 (\$664,728)
Current Assets / Current Liabilities Quick Assets (Cash + Receivables) / Cit Net Income After Taxes / Total Assets Total Sales / Total Assets Gross Profit (Net Sales) / Total Sales income Form Operations (Before Internated After Taxes / Total Sales Mai Income Form Operations (Before Internated After Taxes / T	Net income After Taxes / Gross Profit Net Income After Taxes / Total Owners Total Liabilities / Total Owners Equity	Aug-99 \$361,000	\$311,098 \$35,166 \$0 \$63,144 \$53,538	\$462,946	\$221,000 \$0	\$221,000	(\$322,946)	(\$44,395) S0	(\$367,341)	38.78% \$1,193,739 (\$832,739)	38.78% \$1,079,264 (\$718,264)
Lurent Assets / Current Liabi Juick Assets (Cash + Receive tel fonome After Taxes / Tota otal Sales / Total Assets (at.) otal Sales / Total Assets (at.) Sicss Profit (Net Sales) / Total air forome from Operations (Atlanta	let Income After let Income After otal Liabilities /	Jul-99 \$345,000	\$308,974 \$35,149 \$0 \$0 \$63,094 \$53,538	\$460,755	\$211,600 \$0 \$0	\$211,600	(\$327,355)	(\$44,028) \$0	(\$371,383)	38.67% \$1,191,608 (\$846,608)	38.67% \$1,077,742 (\$732,742)
002 0-2	: Z Z }-	Jun-99 \$344,800	\$306,964 \$35,132 \$0 \$63,045 \$53,538 \$0	\$458,679	\$211,420 \$0 \$0	\$211,420	(\$325,299)	(\$19,854) \$0	(\$345,153)	38.68% \$1,185,729 (\$840,929)	38.68% \$1,134,404 (\$789,604)
Year 5 0.57 0.35 13.99% 2.23 0.70 26.51% 11.91%	23.70% 47.35% 2.38	May-99 \$305,600	\$305,081 \$35,115 \$0 \$02,996 \$32,704	\$435,876	\$187,880 \$0 \$0	\$187,880	(\$318,156)	(\$19,681) \$0	(\$337,837)	38.52% \$1,131,530 (\$825,930)	38.52% \$1,080,438 (\$774,838)
Year 4 0.11 -0.11 12.95% 2.14 0.85 26.51% 11.84% 6.04%	22.79% 85.65% 5.61	Apr-99 \$245,500	\$303,259 \$35,098 \$02,947 \$29,371 \$0	\$430,675	\$151,145 \$0 \$0	\$151,145	(\$336,320)	(\$19,509) \$0	(\$355,829)	38.43% \$1,120,563 (\$875,063)	38.43% \$1,069.803 (\$824,303)
Year 3 -0.33 -0.56 11.76% 2.05 0.98 26.51% 11.76% 5.73%	21.62% 560.33% 46.66	Mar-99 \$326,900	\$301,552 \$35,082 \$0 \$62.898 \$16,454	\$415,986	\$201,600	\$201,600	(\$290,686)	(\$19,338) \$0	(\$310,024)	38.33% \$1,085,282 (\$758,362)	38.33% \$1,034,830 (\$707,930)
Year 2 .0.43 .0.63 92.44% 4.06 1.19 46.94% 37.30%	46.55% -479.26% -6.18	Feb-99 \$291,500	\$299,935 \$35,066 \$0 \$62,849 \$16,454	\$414,304	\$178,480 \$0 \$0	\$178,480	(\$301,284)	(\$19,168)	(\$320,452)	38.77% \$1.068,569 (\$777,069)	38.77% \$1,019,131 (\$727,631)
Your 1 -2.67 -2.88 -459.94% 5.36 6.03 -41.40% -77.44%	207,26% 91,41% -1,20	month) *** Jan-99 \$292,700	\$298,403 \$35,050 \$0 \$62,800 \$16,454	\$412,707	\$178,370 \$0 \$0	\$178,370	(\$298,377)	(\$19,000) \$0	(\$317,377)	39.06% \$1,056,585 (\$763,885)	39.06% \$1.007,942 (\$715,242)
Ratios Current Ratio Current Ratio (Acid Test) Quick Ratio (Acid Test) Return on Total Assets Total Debt to Total Assets Gross Profit Margin Operating Profit Margin Net Profit Margin	Return on Sales Return an Owners' Equity Total Debt to Owners' Equity	Sales Sales S292	Fixed Costs Fixed Cost of Goods & Services Sales & Marketing (wo Commissions) Research & Development G & A (without Depreciation) Depreciation Less Reclassified Fixed Costs	Total Fixed Costs	Variable Costs Material and Labor Commissions Plus Redassified Fixed Costs	Total Variable Costs	income from Operations	Interest Income(Expense) - "Fixed" Income Taxes - "Variable"	Net Income After Taxes	income from Operations Analysis Contribution Margin Break-Even Sales Volume Sales Volume Above Break-Even	Net Income After Taxes Analysis Contribution Margin Broak-Even Sales Volume Sales Volume Above Break-Even

6/21/99

CROSS PROFIT ANALYSIS BY CUSTOMER/PRODUCT/SERVICE (Year 1 by month) Delphi	Jan-99 Feb-99 h 851,300 861,400 \$26,700 831,900 \$7,700 831,900 \$7,700 832,200 (335,400) (542,900) -69,01% 69.87%	Stant Jan-99 Feb-99 Ma Sales \$0 \$0 Matorial \$0 \$0 Indicated \$0 \$0 Fixed Cost of Goods & Services \$0 \$0 Gross Profit \$0 \$0 % of Sales \$0 \$0 % of Sales \$0 \$0	GM Metal Fab Jan-99 Feb-99 Ma Sales \$0 \$0 Material \$0 \$0 \$0 Fixed Cost of Goods & Services \$0 \$0 \$0 Gross Profit \$0 \$0 \$0 \$0	GT Products Jan-99 Feb-99 Ma Sales \$40,000 \$58,300 \$ Material \$18,000 \$26,000 \$ Fixed Cost of Goods & Services \$40,800 \$60,000 \$ Gross Profit (\$24,800) \$636,445) (\$36	Oxford Jan-99 Feb-99 Ms Sales \$3,200 \$3,200 Sales \$3,200 \$3,000 Labor \$480 \$480 Fixed Cost of Goods & Services \$3,300 \$5,300 Gross Profit (\$1,580) (\$1,580) % of Sales -49,38% -49,38%	Textron Jan-99 Feb-99 Ms Sales \$0 \$0 Labor \$0 \$0 Fixed Cost of Goods & Services \$0 \$0 Gross Profit \$0 \$0 % of Sales \$0 \$0 % of Sales \$0 \$0	Other Jan-99 Feb-99 Ma Sales \$56,600 \$97,700 \$ Material \$26,000 \$44,000 \$ Internal \$26,000 \$44,000 \$
1 by month) "" Mar-89 Apr-89 \$67.600 \$48,500 \$30,500 \$71,800 \$10,206 \$7,300 \$62,500 \$59,900 \$635,400) \$64,500 \$635,400) \$64,600		Mar-99 Apr-99 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Mar-99 Apr-99 \$0 \$46,600 \$0 \$21,000 \$0 \$6,990 \$0 \$57,600 \$0 (\$38,990) 0.00% -83,67%	Mar-99 Apr-99 \$100,700 \$48,700 \$45,000 \$7,1005 \$92,900 \$57,700 (\$52,305) (\$39,005) -51,54% -83,52%	Mar-99 Apr-99 \$1,800 \$1,800 \$1,000 \$270 \$1,700 \$2,200 (\$1,170) (\$1,670) -65,00%	Mar-99 Apr-99 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Mar-99 Apr-99 \$83,500 \$43,200 \$38,000 \$19,000 \$12,525 \$6,480
May-99 S50,700 S22,800 \$7,600 \$50,600 (\$50,000)	~	May-99 \$0 \$0 \$0 \$0 \$0 \$0 \$0	May-99 \$96,900 \$44,000 \$14,535 \$96,700 (\$58,335)	May-99 \$27,300 \$12,000 \$4,095 \$27,200 (\$15,995) -58.59%	May-99 \$2,800 \$1,000 \$420 \$2.800 (\$1,420) -50.71%	May-99 S0 S0 S0 S0 S0 S0 S0 S0	May-99 \$58,200 \$26,000 \$8,730
101.19 101.91 \$55,000 \$00 \$34,800 \$27 \$8,300 \$9 \$49,000 \$53 \$49,000 \$53		50 Jul-99 50 50 50 50 60 60 60 60 60 60 60 60 60 60 60 60 60	Jun-99 Jul-9 \$100,000 \$100 \$15,000 \$15 \$15,000 \$15 \$89,000 \$86 (\$49,000) \$45	300 Jun-99 550,000 \$50,000 \$23,000 \$72,500 \$74,500 \$44,500 \$725,000) \$725,000) \$725,000)	32,800 \$3 \$7,800 \$3 \$1,000 \$1 \$420 \$2 \$2,500 \$2 \$1,120) (\$1	0.0 %00.0	Jun-99 Jul-99 \$72,000 \$67,0 \$32,000 \$30,0 \$10,800 \$10,0
104-99 Aug-99 860,000 860,000 827,000 827,000 89,000 89,000 853,700 851,700 70,500 (827,700)		99 Aug-99 S5,000 \$0 \$2,000 \$0 \$750 \$0 \$750 \$0 \$750 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Jul-99 Aug-99 \$100,000 \$100,000 \$45,000 \$15,000 \$15,000 \$15,000 \$89,600 \$86,200 (\$49,600) 46,200	\$50,000 \$50,000 \$23,000 \$23,000 \$7,500 \$7,500 \$44,800 \$43,100 (\$25,300) (\$23,600) -50,60% 47,20%	Jul-99 Aug-99 \$3,000 \$4,000 \$1,000 \$2,000 \$450 \$600 \$2,700 \$3,500 (\$1,150) (\$2,100) -38,33% -52,50%	\$0 \$5,000 \$0 \$5,000 \$0 \$7,000 \$0 \$750 \$0 \$4,300 \$0 (\$2,050) 0.00% -41,00%	ul-99 Aug-99 \$67,000 \$72,000 \$30,000 \$32,000 \$10,050 \$10,800
Sep-99 \$112,000 \$50,400 \$16,800 \$83,300 (\$38,500)	Sep.99 868.000 \$35,400 \$10,200 \$50,600 (\$28,200)	Sep-99 \$5,000 \$2,000 \$750 \$3,700 (\$1,450)	Sep-99 \$100,000 \$45,000 \$74,400 (\$34,400) -34,40%	Sep-99 \$50,000 \$23,000 \$7,500 \$37,200 (\$17,700) -35,40%	Sep-99 S6,000 \$3,000 \$4,500 \$2,400)	Sep-99 \$5,000 \$2,000 \$7,50 \$3,700 (\$1,450)	Sep-99 \$75,000 \$34,000 \$11,250
Oct-99 Nc \$186,000 \$ \$74,700 \$ \$24,300 \$108,700 \$			Oct-99 Nv \$100,000 \$ \$45,000 \$15,000 \$65,500 (\$25,500) -25,50%	Oct-99 Nv \$50,000 \$7,500 \$7,500 (\$13,200) -26,40%	Oct-99 NA \$6,000 \$3,000 \$9,000 \$3,900 (\$1,800) -30,00%	Oct-99 NV \$5,000 \$2,000 \$750 \$3,300 (\$1,050) -21,00%	Oct-99 \$77,000 \$35,000 \$11,550
Nov-99 Dec-99 \$224,000 \$254,000 \$100,800 \$116,600 \$33,600 \$33,600 \$127,100 \$131,900 (\$37,50) (\$25,300)			Nov-99 Dec-99 \$100,000 \$100,000 \$45,000 \$15,000 \$15,000 \$50,000 \$65,700 \$50,000 (\$16,700) (\$10,000)	\$64,000 \$78,000 \$5,000	Nov-99 Dec-99 \$6,000 \$6,000 \$3,000 \$3,000 \$3,400 \$3,000 (\$1,300) (\$900) -21,67% -15,00%	Nov-99 Dec-99 \$5,000 \$5,000 \$2,000 \$7,000 \$7,50 \$750 (\$550) (\$2,500 -11,00% -5,00%	Nov-99 Dec-99 \$79,000 \$96,000 \$36,000 \$43,000 \$11,850 \$14,400
Year 1 00 \$1.318.500 00 \$19.780 00 \$197.800 00 \$5993,600 00 \$197.800 00 \$197.800	∀ & & & & & & & & & & & & & & & & & & &		Year 1 8843,500 800 \$380,000 800 \$126,525 800 \$685,700 900) (\$328,725) 900% -38,97%	Year 1 865,000 900 \$307,000 600 \$39,750 900 \$556,200 100) (\$291,950) -43,90%	Year1 900 \$46,500 900 \$21,000 900 \$59,900 900) (\$18,190) 90% -39,03%	Year 1 525,000 510,000	Year 1 500 \$879,200 500 \$395,000 600 \$131,860

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:	9. of Total 20c-99 Year 1 Sales 578,000 \$1,318,500 28.56% \$15,000 17.45% \$15,000 17.05% \$15,000	\$642,600 \$4,619,000 100.00%	\$294,400 \$2,134,600 46,21% \$96,300 \$693,145 15,01%	\$390,700 \$2,827,745 61.22% 60.86% 61.22%	\$70,640 \$843,831 18.27% \$75,927 \$911,124 19.73% \$101,476 \$1,217,712 26.39% \$15,412 \$182,457 3.95% \$12,110 \$144,660 3.13% \$46,305 \$403,607 8.74%	\$320,870 \$3,703,391 80,18% 49,98% 80,18%	\$711,570 \$6,531,136 141.40%	(\$69,570) (\$1,912,136) -41,40% -10.84% -41,40%	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$5,000 \$25,000 \$35,	\$35,237 \$421,698 9.13% 5.49% 9.13%	%00'0 0s 0\$ %00'0 0s 0\$ %00'0 0s 0\$	%00.0 %00.0 %00.0 %00.0
	Nov-99 D S224,000 S78,000 S78,000 S100,000 S6,000 S6,000 S6,000 S6,000 S5,000 S79,000 S79,000	\$561,000	\$258,400 \$84,150	\$342,550 61,06%	\$70,581 \$75,927 \$101,476 \$15,374 \$12,100 \$42,762	\$318,220 56.72%	\$660,770	(\$99,770) -17.78%	\$0 \$0 \$3,590 \$5,000 \$25,000 \$1,540	\$35,219 6.28%	0 0 0 0	\$0
	9166,000 \$73,000 \$73,000 \$100,000 \$100,000 \$60,000 \$5,000 \$5,000 \$5,000	\$482,000	\$222,700 \$72,350	\$295,050 61.21%	\$70,522 \$75,927 \$101,476 \$15,336 \$12,090 \$40,362	\$315,713 65.50%	\$610,763	(\$128,763) -26.71%	\$0 \$0 \$3,581 \$5,000 \$25,000 \$1,536	\$35,201 7.30%	S S S S	\$0 0.00%
	Sep-99 \$112,000 \$88,000 \$5,000 \$100,000 \$5,000 \$6,000 \$5,000 \$75,000	\$421,000	\$194,800 \$63,150	\$257,950 61.27%	\$70,464 \$75,927 \$101,476 \$15,298 \$12,080 \$38,097	\$313,342 74.43%	\$571,292	(\$150,292) -35.70%	\$0 \$3,572 \$6 \$5,000 \$25,000 \$79 \$73	\$35,183 8,36%	08 08 08	\$0 0:00%
	Aug-99 \$80,000 \$85,000 \$5,000 \$100,000 \$50,000 \$5,000 \$5,000 \$72,000	\$361,000	\$166,800	\$221,000 61,22%	\$70,406 \$75,927 \$101,476 \$15,260 \$12,070 \$35,959	\$311,098 86,18%	\$532,098	(\$171,098)	\$0 \$3,563 \$5,000 \$25,000 \$75 \$1,528	\$35,166 9.74%	00 00 00 00 00 00 00	0.00% 0.00%
	000, 768 000, 000 000, 000 000	\$345,000	\$159,800 \$51,800	\$211,600 61.33%	\$70,348 \$75,927 \$101,476 \$15,222 \$12,060 \$33,941	\$308,974 89.56%	\$520,574	(\$175,574) -50.89%	\$0 \$0 \$0 \$5 \$0 \$25,000 \$25,000 \$71	\$35,149 10,19%	08 08 08	\$0 0:00%
	Jun-99 \$55,000 \$65,000 \$100,000 \$20,000 \$2,800 \$72,000	\$344,800	\$159,600 \$51,820	\$211,420 61,32%	\$70,290 \$75,927 \$101,476 \$15,185 \$12,050 \$32,036	\$306,964 89.03%	\$518,384	(\$173,584) -50,34%	\$0 \$0.545 \$5.545 \$5.000 \$25,000 \$25,000	\$35,132 10.19%	08 08 08 08 08 08	\$0 0:00%
	May-99 \$50,700 \$69,700 \$96,900 \$27,300 \$2,800 \$5,200	\$305,600	\$142,000 \$45,880	\$187,880 61,48%	\$70,232 \$75,927 \$101,476 \$15,148 \$12,040 \$30,238	\$305,061 99.82%	\$492,941	(\$187,341) -61.30%	\$0 \$0, \$0, \$0 \$5,000 \$25,000 \$63 \$63	\$35,115	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$0 0°00%
	Apr-99 \$48,500 \$58,700 \$46,600 \$1,800 \$1,800 \$43,200	\$245,500	\$114,300 \$36,845	\$151,145 61.57%	\$70,174 \$75,927 \$101,476 \$15,111 \$12,030	\$303,259 123.53%	\$454,404	(\$208,904) -85,09%	\$0 \$0 \$3,527 \$6,000 \$25,000 \$25,412	535,098 14.30%	\$0 \$0 \$0	\$0 0.00%
			\$11	\$	88888	\$30	\$45	(\$208	\$3 \$25 \$1	535		Ü
	Mar-89 \$67,800 \$73,100 \$0 \$0 \$100,700 \$1,800 \$0 \$83,500	\$326,900	\$152,500 \$11 \$49,100 \$3	\$201,600 \$1! 61.67% (\$70,116 \$7 \$75,927 \$7 \$101,476 \$1(\$15,074 \$1 \$12,020 \$5	\$301,552 \$30; 92.25% 12;	\$503,152 \$45	(\$176,252) (\$208 -63.92% -85	\$0 \$0 \$0,53,518 \$0 \$0,000 \$25,000 \$56 \$1,508 \$1,508	\$35,082 \$35, 10.73% 14,	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	05 05 00.00%
		006	500 4 100	,600 .67%	,116 ,927 ,476 ,074 ,020	,552 \$.25%			\$0 \$0 \$0 \$0 \$0 \$0 \$00 \$000 \$508	.082	08 08 08 08 08 08	
	Mar-9 60 \$67 60 \$73 50 50 \$100 60 \$1	\$326,900	\$162,500 \$	\$201,600	\$70,116 \$75,927 \$101,476 \$15,074 \$12,020 \$26,939	\$301,552 \$ 92.25%	\$503,152	(\$176,252) -53.92%	\$0 \$0 \$3,518 \$5,000 \$25,000 \$25,000 \$1,508	\$35,082 10.73%		%00.0

Accounting	\$1,000	\$1,002	51,004	81,008	\$1,008	\$1,010	\$1,012	\$1,014	\$1,017	\$1,020	\$1,023	\$1,026	\$12.142	0.26%
Admin Salaries	\$37,500	537,531	\$37,562	\$37,593	\$37,624	\$37,655	537,686	\$37,717	\$37,748	\$37,779	537,810	\$37.841	S452 046	%5Z6
Bad Debts	\$2,000	\$2,002	\$2,004	\$2,006	\$2,008	\$2.010	\$2,012	\$2,014,	\$2,016	\$2.018	\$2,020	\$2,022	\$24.132	0.52%
Depreciation	\$16,454	516,454	\$16,454	\$29,371	\$32,704	\$53,538	\$53,538	\$53,538	\$53,538	\$53,538	853.538	853 538	5486.203	10.53%
Equipment Rental/Small Purchases	2300	8300	\$300	8300	\$300	8300	\$300	\$300	8300	\$300	8300	8300	\$3.600	0.08%
Insurance	83,000	\$3,002	\$3,004	\$3,006	83,008	\$3,010	\$3,012	\$3,014	\$3,017	\$3,020	\$3,023	\$3,026	\$36.142	0.78%
Legal Fees	\$4,000	\$4,003	\$4,006	\$4,009	\$4,012	\$4,015	\$4,018	54.021	\$4,024	\$4,027	\$4,030	\$4,033	\$48.198	104%
Licenses and Permits	\$0	\$0	\$0	20	\$0	90	\$0	0\$	\$0	OS:	G G	90	09	%000
Office Expenses	\$2,000	\$2,002	\$2,004	\$2,006	\$2,008	\$2,010	\$2,012	\$2,014	\$2,016	\$2,018	\$2,020	\$2.022	\$24.132	0.52%
Office Rental	\$0	\$0	20	80	\$0	So	\$0	\$0	\$0	08	80	0\$	80	0.00%
Taxes (non-Income Taxes)	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$120.000	2.60%
Telephone	\$3,000	\$3,007	\$3,014	\$3,021	\$3,028	\$3,035	\$3,042	\$3,050	\$3,058	\$3,066	\$3,074	\$3,082	\$36,477	%62.0
Utilities	80	80	\$0	80	\$0	80	SO	\$0	0\$	20	\$0	0\$	0\$	0.00%
Total G & A Costs	\$79,254	\$79,303	\$79,352	\$52,318	\$95,700	\$116,583	\$116,632	\$116,682	\$116,734	\$116.786	\$116.838	\$116.890	\$1.243.072	76 91%
% of Total Sales	27.08%	27.21%	24.27%	37.60%	31.32%	33,81%	33.81%	32.32%	27.73%	24.23%	20.83%	18.21%	26.91%	
Total Operating Expenses	\$114,304	\$114,369	\$114,434	\$127,416	\$130,815	\$151,715	\$151,781	\$151,848	\$151,917	\$151,987	\$152.057	\$152.127	51 664 770	36.04%
% of Total Sales	39.05%	39.23%	35.01%	51.90%	42.81%	44.00%	43.99%	42.06%	36.08%	31.53%	27,10%	23.70%	36.04%	
Income From Operations	(\$298,377)	(\$301,284)	(\$290,686)	(\$336,320)	(\$318,156)	(\$325,299)	(\$327,355)	(\$322,946)	(\$302,209)	(\$280,750)	(\$251.827)	(\$224 697)	(53.576.906)	.77 44%
% of Total Sales	-101.94%	-103.36%	-88.92%	-136.99%	-104.11%	-94.34%	-94.89%	-89.46%	-71.78%	-58.25%	-44.89%	-34.53%	-77.44%	2
Interest income	\$1,000	\$991	\$982	\$973	\$964	\$956	\$948	\$940	\$932	\$924	\$916	\$908		0.25%
Interest Expense	\$20,000	\$20,159	\$20,320	\$20,482	\$20,645	\$20,810	\$44,976	\$45,335	\$45,697	\$46,061	\$46,428	546,798	\$397.711	8.61%
Income before Taxes	(\$317,377)	(\$320,452)	(\$310,024)	(\$355,829)	(\$337,837)	(\$345,153)	(\$371,383)	(\$367,341)	(\$346,974)	(\$325,887)	(\$297,339)	(\$267,587)	(\$3,963,183)	-85.80%
Taxes on income	\$0	0\$	80	80	\$0	80	80	\$0	\$0	80	20	\$0	\$0	
Net income After Taxes	(\$317,377)	(\$320,452)	(\$310,024)	(\$355,829)	(\$337,837)	(\$345,153)	(\$371,383)	(\$367,341)	(\$346,974)	(\$325,887)	(\$297,339)	(\$267,587)	(\$3,963,183) -85,80%	-85,80%
% of Total Sales	-108.43%	-109.93%	-94.84%	-144.94%	-110,55%	-100.10%	107.65%	-101.76%	82.42%	-67.61%	53.00%	.41 68%	28.5 RO%	